



ISSUE BRIEF

Comparing Compensation: State-Local Versus Private Sector Workers

September 2011



There have been a number of studies comparing public and private sector compensation. This study, like many others, finds that state and local government employees earn less than private sector workers with similar jobs and education.

The question then turns to benefits. While there is agreement that public employees have more generous benefits, does the public sector benefit package make up for the lower salaries?

Here are some of the Boston College research team's key findings:

- State and local workers have a wage penalty of 9.5 percent.
- Pension contributions and retiree health insurance help close the gap.
- Total compensation for public sector workers is about 4 percent less than that in the private sector.

As state and local governments grapple with continuing fiscal constraints, they are taking a close look at their benefits packages. As they do so, they will want to consider the role that benefits play in meeting their human resources goals. Those goals will vary from place to place, as will the solutions.

Americans want smart, competent people delivering critically important public services. As the workforce ages and hiring freezes persist, government employers will need to give greater attention to their talent needs and how they can attract and retain the people they need.

The Center for State and Local Government Excellence gratefully acknowledges the financial support from the ICMA Retirement Corporation to undertake this research project.

A handwritten signature in black ink that reads "Elizabeth K. Kellar".

Elizabeth K. Kellar
President and CEO
Center for State and Local Government Excellence

Comparing Compensation: State-Local Versus Private Sector Workers

BY ALICIA H. MUNNELL,
JEAN-PIERRE AUBRY, JOSH HURWITZ,
AND LAURA QUINBY*

Introduction

The comparability of state-local versus private sector pay has become a major issue in the wake of the financial crisis. Funded levels of public pension plans declined sharply, and governments' ability to make required contributions has been severely constrained by the collapse of state-local budgets. Politicians everywhere are looking for ways to reduce pension costs and increase revenues. Often such efforts are couched in terms of excessively generous existing compensation—especially, current pensions. Dueling studies have appeared arguing that state-local workers are paid less or more than their private sector counterparts. Virtually all agree that wages of state-local employees are lower than for private sector workers with similar education and experience, but researchers differ on the extent to which pensions and other benefits compensate for the shortfall. This brief builds on the recent wave of studies by refining the estimates of the value of benefits.

The discussion proceeds as follows. The first section presents some basic data on wages and benefits. The second section, following the methodology of earlier researchers, estimates the relative wages in the state-local versus private sector, controlling for education, demographics, and other factors. The results suggest that state and local workers in the aggregate have a wage penalty of 9.5 percent. The third section explores the extent to which benefits for state and local workers offset the wage penalty. With appropriate modifications for pension contributions and the addition of retiree health insurance, annual public sector compensation—

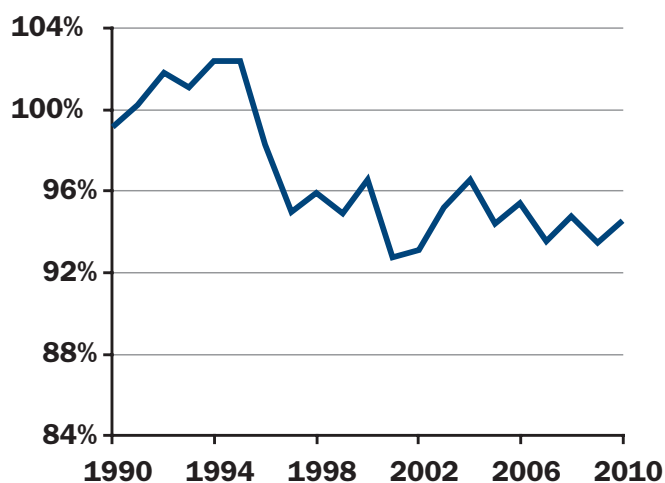
* Alicia H. Munnell is the Peter F. Drucker Professor of Management Sciences in Boston College's Carroll School of Management and director of the Center for Retirement Research at Boston College (CRR). Jean-Pierre Aubry is the assistant director of state and local research at the CRR. Josh Hurwitz and Laura Quinby are research associates at the CRR. The authors would like to thank Andrew Biggs, David Blitzstein, Keith Brainard, Peter Diamond, Elizabeth Kellar, Steven Kreisberg, Jason Richwine, and Nathan Scovronick for helpful comments.

including both wages and benefits—is about 4 percent less than that in the private sector. The final section concludes that, given the modest size of any differential between public and private compensation, policymakers should look carefully at the specifics of their own state or locality before making significant changes.

The Basic Facts

While a full answer to the question of parity of compensation requires careful comparisons between people with similar skills doing similar jobs, some basic statistics are a good place to start. Average wages for state-local sector workers between 25 and 64—even without controlling for education and other factors—are lower than those in the private sector, and the ratio of public to private sector wages has been declining over time (see Figure 1).

Figure 1. Ratio of Average Public to Private Sector Wages, Ages 25-64, 1990–2010



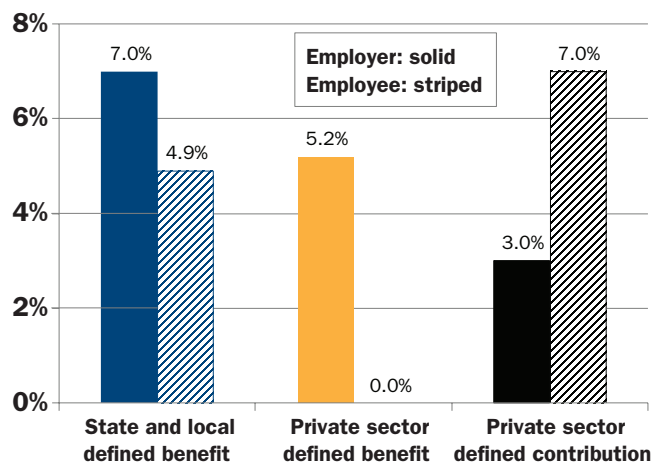
Sources: Authors' calculations from U.S. Department of Labor, Current Population Survey (CPS) (1990–2010).

On the other hand, pensions are more generous in the public sector. First, a greater percentage of workers has an employer-sponsored plan in the public sector than in the private sector—76 percent vs. 43 percent. Second, among those employers who do sponsor plans, costs to the employer are higher in the state-local sector, despite significant employee contributions, than in the private sector (see Figure 2).

Finally, retiree health insurance is much more prevalent in the public sector than the private sector (see Figure 3). Unfortunately, no data are readily available to confirm this pattern, so estimates are required. In the private sector, the *Medical Expenditure Panel Survey* provides information on retiree health insurance offerings by firm size, and the Census shows the distribution of workers by firm size. Combining the two pieces of information yields an estimate of private sector coverage of 18 percent. In the public sector, our assumption is that the percent of the state-local workforce potentially eligible for retiree health is the same as that enrolled in employee health insurance—roughly 65 percent.¹

At this point in time, virtually all analysts agree that wages in the state-local sector—particularly, as discussed below, when adjusted for the higher educational attainment of public sector workers—are lower than those in the private sector. The big debate, as will become evident, is the extent to which fringe benefits—

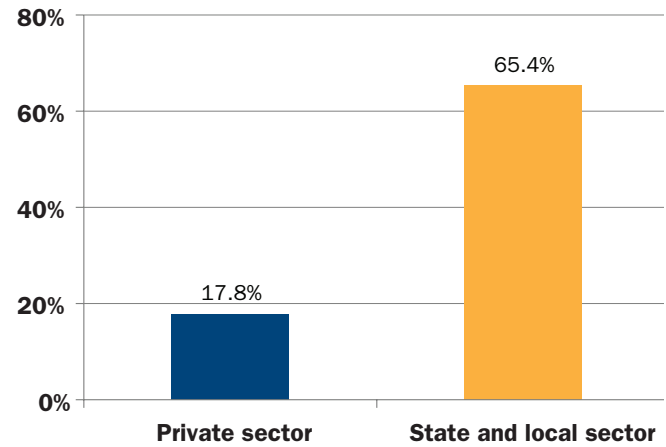
Figure 2. Average Employer and Employee Pension Costs as Percent of Payroll, by Sector, 2009



Note: The costs for defined benefit plans represent the normal cost. State-local costs are for Social Security eligible employees. The costs for those without Social Security averaged 7.1 percent (employer) and 7.6 percent (employee).

Sources: *Public Plans Database* (PPD) (2009); Towers Watson (2009); and Vanguard (2010)..

Figure 3. Percent of Workers Eligible for Retiree Health Insurance, by Sector, 2009



Source: Authors' calculations from U.S. Census Bureau (2008); and Agency for Healthcare Research and Quality (2009a and 2009b)..

pensions, retiree health insurance, and other amenities—offset the lower wages. The following sections explore each of these issues.

Wages: State-Local versus Private Sector

A rash of recent studies has examined whether state-local workers are overpaid relative to their private sector counterparts.² All start with an examination of wages, finding lower wages in the public sector, and then make adjustments for fringe benefits and, in one case, other amenities of public employment.

The following repeats for the nation an analysis of wages in California undertaken by two groups—one on each side of the debate of whether public sector workers are overcompensated. Like all other recent studies, both find wages lower in California's state and local sector.

So as to not introduce new issues, the dataset and variables for the nationwide analysis are the same as used in the California studies. The data come from the Annual March Supplement of the *Current Population Survey* (CPS) for the years 2006–2010. The analysis is limited to adult civilians working full time for a wage or salary during the whole previous year.³ The variables include whether the employer was federal, state, or local government and controls to standardize for hours worked per week, years of

education, experience, experience squared, firm size, occupation, immigration status, race, gender, marital status, years to account for inflation, region, and some interaction terms.

Before reporting the results, it should be noted that two variables in these types of regressions are controversial. The first is firm size. The argument for including firm size is that most state and local workers are employed by large entities.⁴ Including this variable means that public employees are being compared mainly to employees of large firms, which—for reasons not fully understood—tend to pay higher wages and benefits.⁵ Omitting the variable would make the wage penalty for working for a state or locality somewhat smaller.⁶ Both California studies include firm size.

The other controversial variable is union status. One could argue that union status reflects the employee’s preference, implying that should the employee leave public employment he would seek a union job. Therefore, union public sector workers should be compared only to union private sector workers. The problem is that only a small percent of the private workforce is unionized, so the exiting employee would be unlikely to find a union job. Therefore, controlling for union status does not seem relevant, and indeed the variable has virtually no effect on the coefficient for state-local workers.⁷ Both researchers leave this variable out of their California studies.

The results of the wage regression for the nation are shown in Figure 4. (The full results are presented in

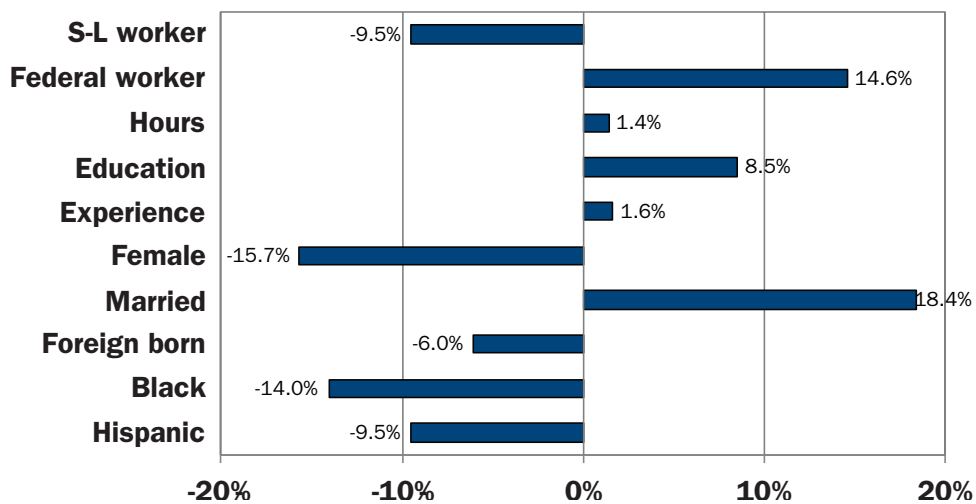
Appendix A.) The coefficients for the continuous variables are the percentage increase in wages for a one-unit increase in the variable. For example, an additional year of education is associated with an 8.5-percent increase in wages. For the 0/1 variables, the coefficient shows the percentage increase associated with having the characteristic. For example, women earn 15.7 percent less than men.

The most important coefficient for our purposes is that associated with being a state-local worker. After controlling for firm size, education, experience, and numerous personal and job characteristics, the results show that state-local workers earned 9.5 percent less in wages than otherwise similar private sector workers.

To provide some sense of the heterogeneity of the wage penalty by type of worker, the wage equation was re-estimated by wage tercile. That is, a separate wage equation was estimated for the lowest paid one-third in each state, the middle one-third, and the highest one-third. The results confirm what other studies have found (see Figure 5).⁸ Public employees in the lowest one-third of the wage distribution are paid more than their private sector counterparts. Those in the middle third are paid about the same. And those state-local workers in the top one-third are paid about 20 percent less than private sector workers.

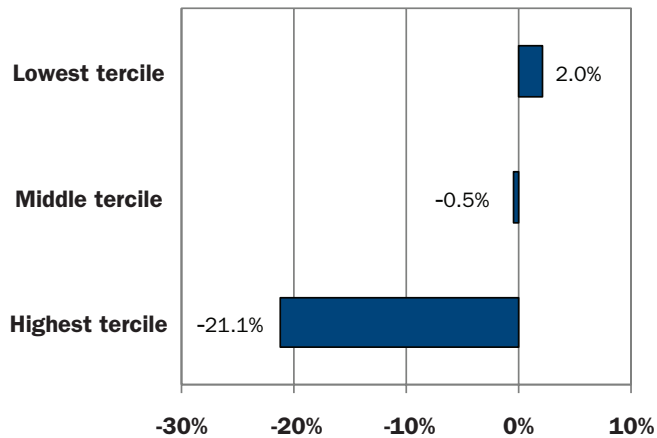
Despite the variation by wage level, the message from the wage analysis is clear: state-local workers as a group are paid less than their private sector counterparts. So far, researchers have no real disagreements.

Figure 4. Impact of Selected Factors on Wages of Full-time Workers, 2006-2010



Notes: For “0/1” variables, the bars represent the relationship between the characteristic and wages; for continuous variables, the bars represent the impact of a one-unit change on the wage. All coefficients are significant at the 1-percent level.
 Source: Authors’ calculations from CPS (2006-2010).

Figure 5. State-Local Relative to Private Sector Wages, by Wage Tercile, 2006–2010



Source: Authors' calculations from CPS (2006-2010).

Benefits: State-Local versus Private Sector

The controversy starts on the benefits side. The question is the extent to which the value of the benefits provided to state-local workers offsets the wage penalty. Several researchers who conclude that benefits do not cancel out the wage penalty base their case on the Bureau of Labor Statistics *Employer Costs for Employee Compensation* (ECEC) survey.⁹ This survey shows that while benefits are much higher relative to wages for state-local workers than for those in the private sector, they are not high enough to offset the wage penalty.¹⁰ Therefore, they conclude that public sector workers receive less total compensation—wages and benefits combined—than their private sector counterparts.

The response by one set of critics is that the ECEC survey understates state and local employee compensation in three ways:¹¹

- It omits retiree health since employers generally do not prefund these plans and therefore do not make payments for active employees. Plus, covered employees can buy retiree health insurance at group rather than individual rates, which raises the value of these benefits above the employer's normal cost. This omission is relevant because retiree health benefits are much more prevalent in the public sector than the private sector.
- Contributions to defined benefit pensions and to 401(k) plans are not comparable. Public sector plans in essence guarantee participants a return

of 8 percent, whereas 401(k) plans provide no such guarantees. Taking this higher guarantee into account increases the value of public sector pension contributions.

- Public sector workers have much greater job security than their private sector counterparts, and this advantage has a baseline value of 6 percent. For California, the value increases to 15 percent because California public employees are assumed to be highly risk averse and enjoy a substantial compensation premium compared to their private sector counterparts.¹²

Their study concludes that a proper accounting for retiree health and defined benefit pensions generates a state-local pay premium of about 15 percent for California. Adding in an additional 15 percent for job security raises the premium to 30 percent.

Our assessment of the debate falls between the two sides. We accept the importance of adding retiree health insurance and agree that adjustments are required for pensions, but reject the notion that job security is higher in the state-local sector once educational attainment is taken into account.

Before addressing each of these issues, it is important to be clear about the role firm size plays in the benefit calculation. Since nearly 90 percent of state-local workers are employed by entities with 100 or more employees, we adopted that category from the ECEC survey for the private sector benefit rate. Because the results are sensitive to controlling for firm size, an alternative estimate is presented in the BOX on page 7 that excludes firm size from the wage equation and uses the average benefit rate for all firms.

Retiree Health

Clearly, retiree health should be added. Nationwide, the normal cost for retiree health in 2009 was 7.6 percent (see Appendix B). However, a 2011 survey of state and local governments reports that many respondents were cutting back on their commitments, shifting more costs to employees in the form of higher premiums, co-payments, and deductibles.¹³ Given the uncertainty of eventual payment, we re-estimated the 2009 normal cost using a certainty equivalency factor of 50 percent.¹⁴

This adjustment reduced the applicable normal cost to 3.9 percent.¹⁵ This figure was then increased by 25 percent to reflect the fact that retirees could purchase in a group rather than the individual market.¹⁶ Finally,

the scant available data suggest that the normal cost in the private sector is roughly equal to that in the public sector.¹⁷ Adding retiree health insurance increases public sector compensation much more than private due to the higher cost and more extensive coverage in the public sector.

Pensions

Comparing ECEC pension data across the public and private sectors involves two problems. First, the ECEC contributions to defined benefit pension plans do not separate the normal cost and the amortization payment to reduce unfunded liabilities. As the employee only earns the normal cost, including the amortization payment *overstates* public sector compensation. Second, contributions to private sector 401(k) plans and public sector defined benefit plans are not comparable. The public sector contribution guarantees a return of about 8 percent, whereas no such guarantee exists for 401(k)s. Thus, the public sector contribution *understates* public sector compensation.

Given the limitations of the ECEC data, we began with total normal cost of 13.4 percent (liabilities discounted at 8 percent) from the *Public Plans Database* (PPD). This number was then multiplied by the state-local payroll coverage rate of 85 percent to reflect the fact that the PPD relates only to payroll for those covered by a pension while the ECEC number refers to *total* public sector payroll.¹⁸ This number was then adjusted to reflect the implicit guarantee. Our initial thought was that employees could be guaranteed only the riskless rate on their 401(k) investments. But the recent academic literature suggests that a defined contribution account can earn a certainty equivalency return of 1.23 percentage points more than the risk-free interest rate by allowing for investment in equities.¹⁹ Therefore, we re-calculate the public plan total normal cost using an interest rate of 6.23 percent (5 percent riskless rate + 1.23 percent).²⁰ We then subtract the employee contribution. The amount by which the re-estimated employer normal cost exceeds the ECEC contribution number was added to employee benefits.

Job Security

The remaining issue is job security in the public sector. The argument is that job security, like wages and benefits, is a major goal of collective bargaining. To

the extent that workers have security, they should be willing to accept less in wages or benefits. During this recession, employment in the state-local sector is down 3.1 percent since its peak, compared to 5.6 percent in the private sector. However, state-local workers should be expected to fare better given that 52 percent have a college degree—a category where employment has continued to grow—compared to only 35 percent in the private sector. In fact, the peak-to-present drops in employment for state-local and private sector workers can be projected almost perfectly based on the educational attainment of the respective sectors (see Table 1). Moreover, public sector employment continues to decline while private sector employment appears to have stabilized. Thus, it is not clear that public sector workers have any greater job security than their private sector counterparts after accounting for their education level.²¹

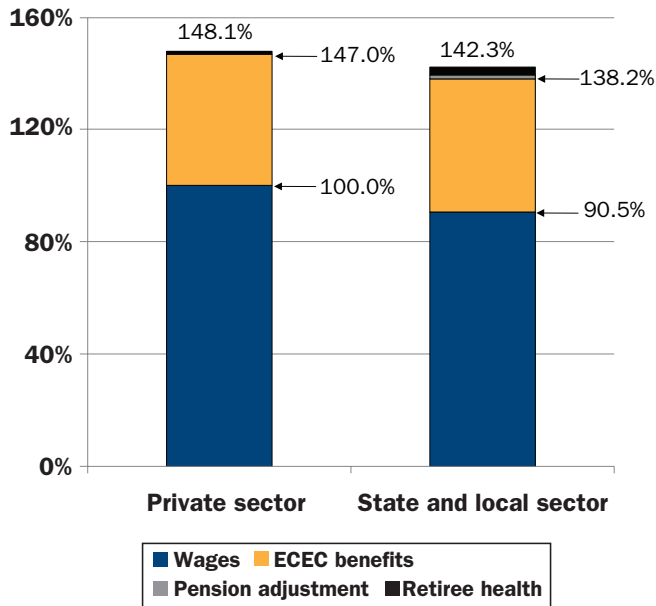
Table 1. Projected Drop in Employment Based on Educational Attainment, by Sector, Peak-to-July 2011

Educational Attainment	% distribution of workers		Change in Employment
	State-local	Private	
Less than high school	2.3%	8.1%	-18.6%
High school	19.9%	29.3%	-8.4
Associate's degree	25.4%	27.8%	-4.7%
College degree	52.4%	34.8%	0.4%
Addendum			
Projected drop in employment	-3.1%	-5.1%	
Actual drop in employment	-3.1%	-5.6%	

Sources: Authors' calculations from CPS (2010) and U.S. Bureau of Labor Statistics (2011).

Putting aside job security, the calculations show that state/local benefits nearly offset the private sector wage premium, but compensation in the public sector is 4 percent less than that in the private sector (see Figure 6). Given all the assumptions required, the best way to describe the respective compensation levels is roughly equal.

Figure 6. Total Compensation, as a Percent of Private Sector Wages, by Sector, 2010



Sources: Authors' calculations from U.S. Bureau of Labor Statistics (2010); CPS (2006-2010); and PPD (2009).

Conclusion

The decline in the funded status of pensions in the wake of the financial crisis has put state and local governments under great pressure just as their budgets were decimated as a result of the ensuing recession. The response all over the country has been to increase employee contributions, cut benefits for future employees, and in some cases cut cost-of-living adjustments for current employees and retirees. To justify these changes, the story is that public employees are overpaid and their pensions are a particularly egregious example of that overpayment.

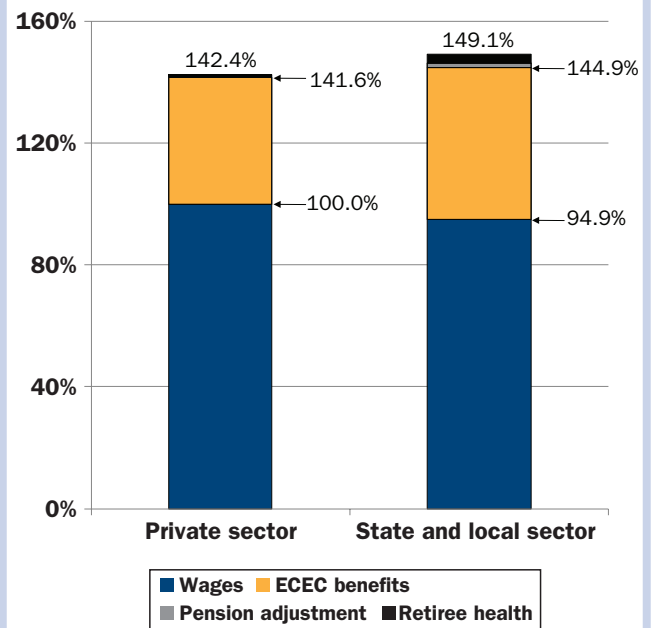
At this point, observers generally agree that wages of similarly situated workers are lower in the state-local sector than in the private sector. The disagreement hinges on the extent to which benefits offset the wage penalty. Our re-estimation of the much-used wage equation plus adjustments for proper valuation of pensions and retiree health insurance indicates that the two roughly balance out. The estimated difference nationwide is about 4 percent in favor of private sector workers.

In short, for the nation as a whole the difference between public and private sector compensation appears modest. The relatively modest differential should make policymakers cautious about massive changes without carefully studying the specifics of their particular situation.

Total Compensation without Controlling for Firm Size

The baseline analysis controls for firm size to establish the most direct comparison of similarly situated state-local and private sector workers. The controls occur in both the wage equation and in calculating the ECEC benefit rate. We believe that controlling for firm size is correct. But given the sensitivity of the outcome to firm size, the following figure shows the results without the control (see Figure 7).

Figure 7. Total Compensation, as a Percent of Private Sector Wages—without Controlling for Firm Size, by Sector, 2010



Sources: Sources: Authors' calculations from U.S. Bureau of Labor Statistics (2010); CPS (2006-2010); and PPD (2009).

Omitting firm size from the wage equation reduces the state-local wage penalty from 9.5 to 5.1 percent, lowers the private sector benefit-to-wage ratio from 47.0 percent to 41.6 percent, and lowers the private sector retiree health coverage rate from 26 percent to 18 percent. These changes raise state-local total compensation and decrease private sector compensation to 149.1 percent and 142.4 percent of private sector wages, respectively. Without the firm size controls, compensation in the public sector is 4.7 percent higher than the private sector. This differential, which represents a maximum on the high side, reinforces the contention that compensation of state-local and private sector workers is roughly equal.

Appendix A. Wage Regression in the Current Population Survey

The baseline wage regression uses 2006–2010 data from the Annual March Supplement of the *Current Population Survey*. The results are shown at the end of this Appendix. The dependent variable is the log of annual earnings. Those with imputed earnings are dropped from the sample. The sample is at the individual level and imposes the following restrictions:

- Age 16 to 64;
- Works for a wage or salary and receives at least \$9,000;
- With at least one year of work experience;
- Full-time, working 52 weeks per year;
- Not a member of the armed forces or the postal service; and
- Currently living in the United States.

Table A1. Summary Statistics for Regression on Annual Wages, 2006-2010

	Mean	Standard Deviation	Minimum	Maximum
Annual wage	51,132	49,037	9,000	706,117
S-L worker	0.1454	0.3525	0	1
Federal worker	0.0301	0.1708	0	1
Hours	43.0910	7.2222	35	99
Education	13.7780	2.7770	0	21
Experience	21.6670	11.1250	1	58
Female	0.4468	0.4972	0	1
Married	0.6430	0.4791	0	1
Foreign born	0.1775	0.3821	0	1
Black	0.1083	0.3108	0	1
Hispanic	0.1600	0.3666	0	1

Note: Additional controls not depicted include occupation, firm size, year, and region dummies. Some respondents report less than 10 years of education. They comprise only a small portion of the total sample, and removing them does not alter the results.

Source: Authors’ calculations from CPS (2006–2010).

Table A2. Regression Results on Log of Annual Wage, 2006–2010

Variable	Coefficient	Standard Error
S-L worker	-0.0949***	0.003
Federal worker	0.1459***	0.006
Hours	0.0140***	1.8 x 10-4
Education	0.0853***	0.001
Experience	0.0164***	0.002
Female	-0.1575***	0.004
Married	0.1838***	0.003
Foreign born	-0.0604***	0.003
Black	-0.1404***	0.005
Hispanic	-0.0949***	0.004
Experience squared	0.0001***	3.3 x 10-5
Experience x ed	0.0011***	1.2 x 10-4
Exp squared x ed	-0.0001***	3.0 x 10-6
Married x female	-0.1622***	0.004
Black x female	0.0774***	0.006
Hispanic x female	0.0314***	0.005
Constant	8.6132***	0.023
R-squared	0.4647	
Number of observations	290,125	

Note: Additional controls not depicted include occupation, firm size, year, and region dummies. Coefficients are significant at the 1-percent level (***).

Source: Authors’ calculations from CPS (2006–2010).

Appendix B. Normal Costs for Public Sector Retiree Health Plans

State	Plan Name	Pay-Go			Fully-funded	
		Fiscal Year	Normal cost	Discount rate	Normal Cost	Discount rate
U.S.	Average weighted by payroll	2009	7.6	4.5	0.2	7.9
AK	Alaska PERS Postemployment Healthcare Plan	2009	5.76	4.7		
	Alaska Teachers Postemployment Healthcare Plan	2009	4.15	4.5		
AL	Alabama State Employees' Health Insurance Plan (SEHIP)	2009	8.28	5		
	Alabama Public Education Employees' Health Insurance Plan (PEEHIP)	2009	7.43	5		
AR	Arkansas State Employees Postretirement Health Plan	2010	4.95	4.5	2.41	8
AZ	Arizona State Retirement System Health Benefit Supplement (HBS) Plan	2010			0.43	8
CA	California Teachers Medicare Premium Payment (MPP) Program	2010	0.01	4		
	Contra Costa County Other Post Employment Benefit Plan (OPEB)	2009				
	LACERA OPEB Program	2010	15.17	5		
	San Francisco City and County Retiree Health Plan	2010	8.38	4.25		
	SDCERA Health Insurance Allowance	2008			0.01	8.25
CO	Colorado PERA Retiree Health Care Trust Fund	2009	0.21	4.5		
CT	Connecticut State Other Post-Employment Benefits Program	2008	21.76	4.5	8.72	8.25
	Connecticut TRS Retiree Health Insurance Plan	2010	2.78	4.5		
DC	DC Other Post Employment Benefit Plan (OPEB)	2009			4.91	7.25
DE	Delaware Other Post Employment Benefit Plan (OPEB)	2009	14.26	5	6.54	8
FL	Florida State Employees' Health Insurance Program	2009	0.61	4	0.22	7.75
GA	Georgia Schools Personnel Post-Employment Health Benefit Fund	2009	5.3	4.5		
	Georgia State Employees Post-Employment Health Benefit Fund	2009	5.68	4.5		
HI	Hawaii State Employees OPEB (Employee-Union Trust Fund)	2007	11.8	5		
	Hawaii State Teachers Association (HSTA) Voluntary Employees' Beneficiary Association (VEBA)	2007	10.37	5		
IA	Iowa Postretirement Medical Plan	2008	0.71	4.5		

State	Plan Name	Pay-Go			Fully-funded	
		Fiscal Year	Normal cost	Discount rate	Normal Cost	Discount rate
IL	Chicago Teachers' Pension Fund Retiree Health Insurance Program	2010	5.35	4.5		
	Illinois Comm. College Insurance Program	2009	15.33	4.5		
	Illinois State Employees Group Insurance Program (SEGIP)	2009	14.15	4.5		
	Illinois Teachers' Retirement Insurance Program (TRIP)	2009	9.18	4.5		
IN	Indiana State Personnel Healthcare Plan	2009	23,080*	4.5		
KS	Kansas Health Policy Authority Post-retirement Medical Plan	2009	0.76	3.85		
KY	Kentucky TRS Employee Health Plan and Medicare Eligible Health Plan	2010	5.58	4.5	2.32	8
LA	Louisiana State Post-Retirement Benefit Plan	2009	407,139*	4		
MA	Massachusetts Postemployment Benefit Plan	2009	16.41	4.5		
MD	Maryland State Retiree Health Plan	2009	12.13	4.3	4.98	7.75
ME	Maine State Employee Retiree Healthcare Plan	2008	25.12	4.5		
	Maine Teachers Retiree Healthcare Plan	2008	4.87	4.5		
MI	Michigan Public Schools Retirement System's Retiree Health Plan	2009	12.7	4	5.51	8
	Michigan SERS Retiree Health Plan	2009	12.21	4	4.54	8
MN	Minneapolis Retiree Health Insurance Plan	2008	5,423*	4		
	Minnesota State Postretirement Medical Plan	2008	1.99	4.75		
MO	Missouri Consolidated Healthcare Plan	2008		7.5	1.97	
	Missouri DOT and Highway Patrol Medical Plan	2009	43,169*	4.5		
MS	Mississippi State and School Employees' Health Insurance Plan	2010	0.6	4.5		
MT	Montana State Employee Group Benefits Plan	2009	3.93	4.25		
NC	North Carolina State Health Plan	2009	11.95	4.25		
ND	North Dakota PERS Retiree Health Insurance Credit Fund	2010			0.4	8
NH	New Hampshire State Postemployment Welfare Benefit Plan	2008	18.26	4.5	7.22	8.5
NJ	New Jersey Local Employees' Health Benefits Program	2009	16.44	4.5		
	New Jersey State & School Employees Health Benefits Program (SHBP & SEHBP)	2009	12.26	4.5		

continued

State	Plan Name	Pay-Go			Fully-funded	
		Fiscal Year	Normal cost	Discount rate	Normal Cost	Discount rate
NM	New Mexico Retiree Health Care Authority OPEB Program	2010	4.59	5		
NV	Nevada Public Employees' Benefits Program's Retiree Health Insurance Plan	2009	7.31	4		
NY	New York City Health Benefits Program New York State Health Insurance Program (NYSHIP)	2008	14.26	4		
		2009	1,013,836*	4.24		
OH	Ohio PERS Retiree Health Care Plan	2009				
	Ohio Police & Fire RS Retiree Health Care Plan	2009				
	Ohio SERS Retiree Health Care Plan	2010	3.09	5.25		
	Ohio TRS Retiree Health Care Plan	2008	3.57	4.9		
OK	Oklahoma State and Education Employees Group Insurance Board	2007	1.95	3.5	1.02	7.5
OR	Oregon Retiree Health Insurance Account (RHIA) and Health Insurance Premium Account (RHIPA)	2009			0.08	8
PA	Pennsylvania Retired Employee Health Program (REHP)	2009	6.56	5		
	Pennsylvania Retired State Police Program (RPSPP)	2009	17.96	5		
RI	Rhode Island State Employees' and Electing Teachers OPEB	2009	4.07	3.57	1.84	7
SC	South Carolina State Employee Insurance Program (EIP)	2009	4.93	5.5		
SD	South Dakota Postemployment Benefit Plan	2008	0.67	3		
TN	TN Local Education Employee Group Plan	2009	1.81	4.5		
	TN Local Gov. Group Plan	2009	0.38	4.5		
	TN State Employee Group Plan	2009	4.1	4.5		
TX	City of Austin OPEB plan	2008	12.96	4.21		
	Houston Postretirement Medical & Life Plan	2009	10.16	4.5		
	Texas Employees Group Benefits Program (GBP)	2010	10.02	5.5		
	Texas TRS-Care	2010	3.59	5.25	2	8
UT	Utah Postretirement Medical & Life Plan	2008				
VA	Fairfax County Government Post-Employment Benefit Plans	2009			1.55	7.5
	Virginia State Health Insurance Credit Program	2009			0.31	7.5
	Virginia Teachers Health Insurance Credit Program	2009			0.23	7.5

State	Plan Name	Pay-Go			Fully-funded	
		Fiscal Year	Normal cost	Discount rate	Normal Cost	Discount rate
VT	Vermont SERS Postretirement Benefit Plan	2010	10.11	4	4.17	8.25
	Vermont TRS Postretirement Benefit Plan	2010	3.77	4	1.44	8.25
WA	Washington K-12 School Districts OPEB Program	2008	3.71	4.5		
	Washington LEOFF Plan 1 OPEB Plan	2007	10.01	4.5	6.59	7.5
	Washington Pol. Sub. OPEB Program	2008	4.05	4.5		
	Washington State OPEB Program	2008	368	4.5	1.81	7.5
WI	Wisconsin State Postretirement Medical Plan	2008	2.71	4		
WV	West Virginia Public Employees Insurance Agency OPEB Benefits	2009	13.73	3.56	4.57	7
WY	Wyoming State Employee Group Insurance Retiree Benefit Plan	2009	1.28	5		

* Payroll information was not readily available. Normal costs are reported in thousands of dollars.

Note: Unlike pensions, normal costs and annual required contributions (ARC) for retiree health benefits are generally reported in dollar amounts and not as a percent of payroll. However, payroll numbers are often provided separately from the normal costs and ARC. Using these payroll numbers we are able to estimate the normal costs as percent of payroll. For example, in the January 2010 actuarial valuation for the Massachusetts Postemployment Benefit Plan, the normal costs for FY 2010 are reported on page 9 as 604.4 million dollars. Separately, on page 11, the total covered payroll as of January 2010 is reported as 3,684.1 million dollars in the plan’s schedule of funding. Using the two, we are able to estimate normal costs as a percent of payroll equal to 16.41 percent.

Source: PPD (2008-2010).

Endnotes

- 1 Agency for Healthcare Research and Quality, *Medical Expenditure Panel Survey* (2009b).
- 2 See Allegretto and Keefe (2010); Belman and Heywood (2004); Bender and Heywood (2010); Richwine and Biggs (2011); Borjas (2002); Braconi (2011); Keefe (2010); Keefe (2011); Schmitt (2010); and Thompson and Schmitt (2010).
- 3 See Appendix for a full description of the sample. The 52-week restriction could potentially cut state and local teachers who have summers off. Removing this restriction and controlling for weeks worked does not significantly alter the results.
- 4 Nearly 90 percent of state and local workers are employed by entities with 100 or more employees, based on calculations from the CPS.
- 5 Hypotheses for the large-firm premium include greater unionization, economies of scale in non-labor costs, firm age (larger firms tend to be older, and a correlation exists between employee compensation and firm age), and compensating differentials for bureaucratic work environments. See Brown and Medoff (1989).
- 6 The results presented show a wage penalty of 9.5 percent. Omitting firm size from the equation reduces the penalty to 5.1 percent.
- 7 Including union status in the equation increases the wage penalty from 9.5 percent to 9.7 percent.
- 8 See Borjas (2002); Fogel and Lewin (1974); Katz and Krueger (1991); Poterba and Reuben (1994); and Schmitt (2010).
- 9 Allegretto and Keefe (2010).
- 10 Benefits include paid leave, such as vacation, holiday or sick pay; supplemental bonus pay, such as bonuses and overtime; insurance, such as life and health coverage; retirement and savings, which include employer contributions to defined benefit and defined contribution plans; and legally required benefits, such as Social Security and Medicare.
- 11 Richwine and Biggs (2011).
- 12 See Biggs (2011 a and b) for a more detailed discussion of the value of public sector job security.
- 13 Center for State and Local Government Excellence (2011).
- 14 The normal cost accounts for the probability that employees meet the vesting requirement for the retiree health plan. The 50-percent certainty equivalency factor represents the probability that retiree health benefits and the share of premiums paid by the employer will remain unreduced through retirement. See Mas-Colell, Whinston, and Green (1995) for the theory behind the certainty equivalency, and Center for State and Local Government Excellence (2011) for statistics on recent changes made to retiree health plans.
- 15 We typically assume a risk-free rate of 5 percent – 2 percent real return and 3 percent inflation – which is 50 basis points higher than the rate used in the valuations of most of the retiree health plans in our sample. However, in this case we did not attempt to rediscount the liabilities due to the complexity of the calculations for a minimal expected gain in precision.
- 16 Buntin et al. (2003).
- 17 In 2006, monthly premiums for private sector retiree health coverage were \$552 for retirees under age 65, and \$270 for those aged 65 and over (McArdle et al., 2006). A survey of the 10 largest state-administered retiree health plans found that the public sector premiums were, in 2009, \$655 and \$220, respectively. Based on the similarity in premium levels, we assume that retiree health costs for the two sectors are about equal.
- 18 Authors' calculations from CPS (2010).
- 19 Gollier (2008) and conversation with Peter Diamond. The Gollier model assumes a portfolio that is rebalanced annually over a 40-year investment period to maintain a constant equity allocation of 40.4 percent. The risk-free rate is assumed to remain constant over time and future stock returns are completely independent.
- 20 See Munnell, Aubry, and Quinby (2011) for a description of this calculation.
- 21 In fact, the difference in cost for supplemental unemployment insurance suggests that the premium for job security in the public sector amounts to only 2.4 percent of private sector wages. See Biggs (2011a).

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